Carlo Cappuccio

Director in Canberra

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Carlo has over 20 years of experience providing professional services to Federal Government and the private sector. Carlo has worked across both large and mid-size Federal Government agencies, including several Departments of State. His experience has been through leading projects in support of complex Government programs, from upfront policy and strategy through to implementation. Carlo has also worked with the private and not-for-profit sectors, including critical infrastructure entities, providing advice and support in understanding and meeting their regulatory and other government imposed (e.g. contractual) obligations.

Carlo has extensive regulatory and government program experience, bringing particular expertise in advisory consulting, governance, risk management and assurance.

Engagement Experience —

- **Government regulatory frameworks:** Carlo has worked closely with Government regulators in the establishment of robust and fit-for-purpose frameworks. This has included the design and implementation of compliance and enforcement frameworks in support of risk-informed and efficient regulatory practices.

- **Critical Infrastructure:** Carlo has a deep understanding of the unique risks facing Australia's critical infrastructure. He has experience of the Security of Critical Infrastructure Act, having worked with the Department of Home Affairs across many aspects of the legislation, including development of regulatory activities. Carlo has applied this experience to industry, supporting many entities to manage their risks and meet their obligations.

- **Governance and program administration:** with a focus on Federal Government agencies, Carlo has assessed and strengthened program administration, including in the uplift of governance frameworks and underpinning capabilities.

- **Risk management:** As an experienced risk practitioner, Carlo assists his clients improve their risk management practices, including through the development of risk framework and tools, in support of effective risk-based activities and decisions.

- **Assurance:** Carlo is experienced in assurance. Further to having undertaken countless reviews, he works closely with his clients in improving their internal assurance activities in support of strong delivery.

- **Stakeholder consultation:** Carlo is highly experienced at complex stakeholder consultation, across different cohorts (e.g. Government, industry, peak-bodies) and stakeholder group sizes (from one-on-one to large group sessions). He is skilled in fostering open dialogue and building trust to drive insightful and productive discussions.

Qualifications & Memberships —

- Bachelor of Commerce (First Class Honours), ANU

- Bachelor of Information Technology, ANU

- Chartered Accountant, CA ANZ

- Certified Internal Auditor, Institute of Internal Auditors

- Certified Information Systems Auditor, ISACA

- Managing Successful Programmes (Practitioner)

- Agile Scrum Master

Board Roles —

- Soldier On, Board Director and Audit Committee Chair

McGrathNicol