

Matthew Caddy

Partner in Melbourne

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With 25 years of experience helping businesses achieve financial and operational improvement, and organisational change, Matthew's skills in complex restructurings, advisory mandates and turnaround strategies are instrumental in any engagement.

Matthew has substantial leadership experience across many corporate clients and high profile, complex restructuring and insolvency cases involving prominent companies and multi-lender financing arrangements. He works with boards, management and financiers to provide strategic advice, and maximise and retain value.

Matthew's experience includes performance improvement and turnaround, independent business reviews and strategic and financial advice, development and implementation of debt, capital and business restructure, refinancing, and business and asset divestment.

Outside of Australasia, he has worked in the UK, US and Asia across a broad range of industries and corporate sizes. Matthew's high-profile matters and clients include Caydon Property Group, Crown, Bluewaters, New Adelaide Royal Hospital, Hastings Funds Management, Nexus Energy, Mid-west Vanadium, Medibank, Steller Property Group, RCR Tomlinson and Melbourne Airport.

Engagement Experience —

Examples of high-profile assignments include:

Voluntary Administrator of

- Melbourne hotel development, Triple MMM Holdings Pty Ltd.
- One of Australia's largest privately-owned health service providers, Tristar Medical Group.
- ASX listed RCR Tomlinson Limited.
- ASX listed oil and gas exploration and production business, Nexus Energy Limited involving court sanctioned recapitalisation.
- NSW coal miner Coalpac.

Receiver and Manager of

- Residential and commercial property developer, Caydon Property Group.
- Steller Property Group
- ASX listed Newsat Limited and miner Midwest Vanadium.

Qualifications & Memberships —

- Member, CA ANZ
- Member, TMA
- TMA, Vic Committee Member
- Member, ARITA
- Registered Liquidator



McGrathNicol

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Turnaround/Restructure

- Financial advisor to the senior lenders of New Royal Adelaide Hospital.
- Liquidation of the national residential building group Home Australia.
- Advising Hastings Funds Management on the transition of management of Utilities Trust of Australia.
- Financial Advisor to Melbourne Airport.
- Operational restructure and cost reduction/profit improvement design and implementation for Medibank's health services business.
- Financial advisor to the Australian lenders of Centro Properties Group for their debt to equity swap and recapitalisation.
- Financial adviser to British Telecom PLC on restructure and investment appraisal.
- Insolvency restructures of debenture issuers Banksia Securities Limited and Cherry Fund Limited, automotive components manufacturers CMI Industrial and ION Limited, contracting services operator Hastie Group, carpet manufacturer Feltex Carpets Limited and wine producers Evans & Tate and Oakridge.

Advisory

- Independent assessment of Crown Melbourne's financial suitability for RCCOL.
- Independent expert assessment of Crown Perth's financial suitability for PCRC.
- Advisor to Medibank on the operational restructure and profit improvement of its health services business.
- Advisor to Melbourne Airport for improved financial reporting.
- Advisor to Hastings Funds Management on its cessation and transition of investment management of Utilities Trust of Australia.
- End-to-end advice for the operational closure (design and implementation) of LTQ Engineering (a Lufthansa Technik and Qantas jet engine MRO joint venture).
- Independent operational rationalisation and financial review of an NZX listed manufacturing Group with operations in NZ, AU and the US.
- Financial adviser to British Telecom PLC on restructure and investment appraisal.